

# Results Presentation

for period ended 30 June 2025







- 1 Key Highlights
- 2 Update on Strategy execution
- 3 Update on Sustainability Programme
- 4 Awards Received
- 5 H1 2025 Detailed Financial Performance



**Strong momentum in strategy execution accelerates the delivery of our vision as MENA's International Bank of the Future**



## Robust underlying\* revenue momentum

Headline revenues of US\$672m and Underlying Revenues at US\$713m (+6%) reflecting broad based growth across almost all the core markets

## Record Total Assets at \$48b and Healthy Balance Sheet metrics T1 Ratio 14.8%, NSFR 121%, LCR 177%

Capital, Funding and Liquidity metrics remain strong with healthy buffers to maintain growth momentum.

## Net profit US\$152m, headline +1%, +9% underlying\* YoY

Resilient underlying growth across core markets with cost discipline and well-controlled cost of risk. Adjusting for FX impact on BRL and EGP primarily, underlying growth YoY was 9%.

## ROE 7.3%\*\* , inline with previous year

Reflecting the robust momentum to sustain solid returns to our shareholders through successful execution of our strategy

\*Adjusted for FX on a constant currency basis i.e., BRL -11%, EGP -18% H1 2025 vs. H12 2024

\*\*Annualized return on equity, extrapolated YTD Jun net profit



## MENA's International Bank of the Future

### 1 Accelerate our Core Businesses

**Accelerate  
Wholesale  
& Treasury**

**Boost  
Retail**

**Capitalize  
on Brazil's  
Success**

Creating near-term value for the Bank

### 2 Maximize value of our Digital Units



Creating longer-term value for the Bank

### 3 Strengthen our Operating Model

**Improve  
Org Effectiveness**

**Enhance  
Steering Ability**

**Strengthen  
Process Efficiency**

**Develop  
Agile Infrastructure**

Driving Execution and future-proofing the Bank

## Continued momentum in executing our Strategic Roadmap in H1-2025

### Pillar 1 : Accelerate our Core Businesses

- / Portfolio Management function established to further improve return on capital of Wholesale Bank and Treasury
- / Launched Mobile Banking App in ABC Retail Egypt
- / Brazil continuing to deliver value and contribute to Group's bottom-line

### Pillar 2: Maximize Value of our Digital Units

- / Initiated ila Bank Carve-out, to establish ila as a separate entity
- / Launched ila Gulf Air Co-branded Credit Card in Bahrain, which has witnessed a surge in new card issuance
- / Successful roll-out of Merchant Acquiring by AFS in the UAE

### Pillar 3: Strengthen our Operating Model

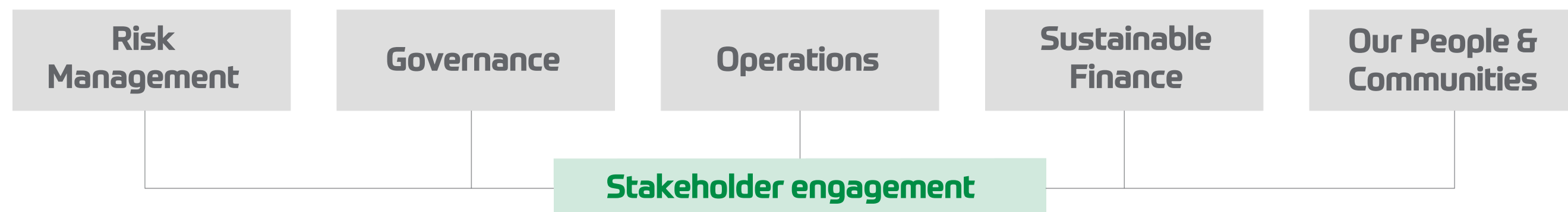
- / Further embedded Sustainability Strategy e.g., continuing to incorporate into credit approval process (see next page)
- / Established new Data Management function, to leverage technology with the accurate data
- / Initiated AI center of Excellence and automated multiple complex processes using AI, including AI powered assistant "Fatema"
- / Progressed roll-out of new IT and Digital operating model across the Bank



Embedding sustainability across Bank ABC's value chain to:

- / Reduce our environmental impact
- / Ensure we are 'Fit for purpose'
- / Become a source of value creation

## Bank ABC's Sustainability Strategy



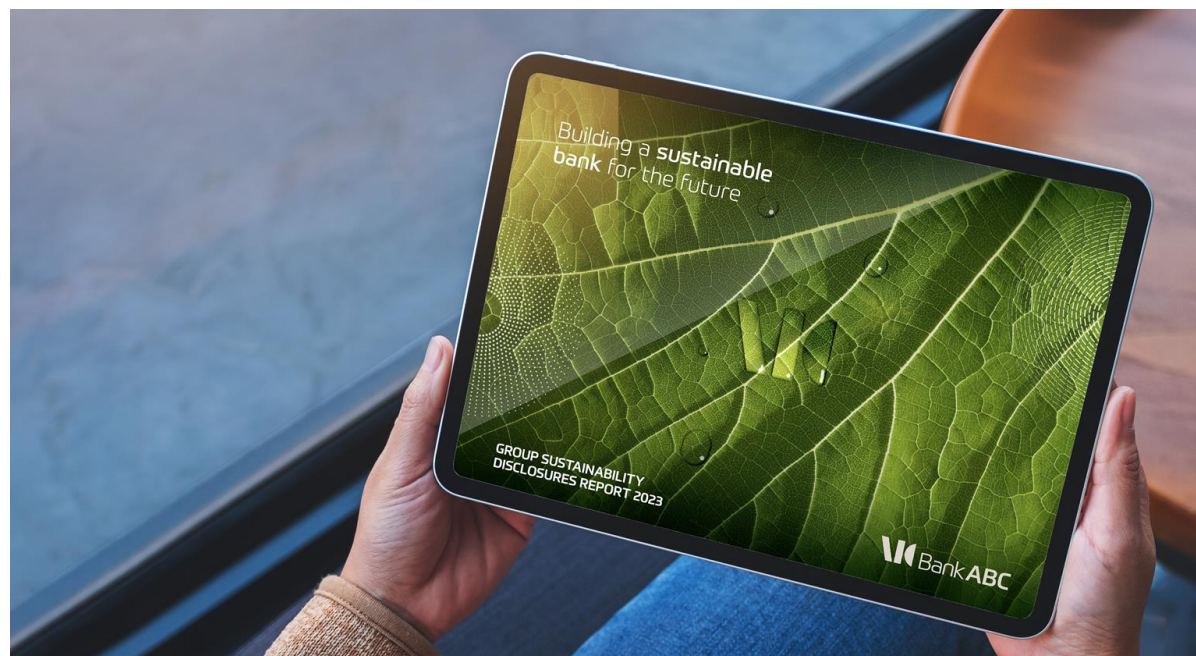
### 1H25 Achievements

- / Launched 3-year environmental reduction plan of operations.
- / Implemented Client ESG Risk Assessment process to integrate ESG risk into credit approval process and client engagement.
- / Developed Group ESG Risk Standard that defines how we manage ESG risk.
- / Continued to strengthen our capability: 16 sustainability specialists across the Group.

### 2025 Objectives

- / Deliver reductions in energy, water and GHG emission of operations.
- / Measure Scope 3 financed emissions.
- / Training program for our client-facing teams to accelerate sustainable/transition finance.
- / Develop action plan to strengthen D,E&I.
- / Meet our ESG regulatory and disclosure requirements across all our jurisdictions.

*A 3-year program (2023-2026) of action plans has been rolled out to integrate sustainability across the Bank's divisions and geographic units.*





Accelerating the flow of business.  
Recognised across MENA.

### Awarded 'MENA Cash Management Bank of the Year' by MEED

Bank ABC was named 'MENA Cash Management Bank of the Year' by MEED's MENA Banking Excellence Awards 2025, reflecting our leadership in delivering innovative and efficient cash management services across the region.





Proud to be Bahrain's

- **Best Digital Bank**
- **Best Bank for Sustainable Finance**

Bank ABC was recognised for its growing leadership in digital innovation and sustainable finance, combining cutting-edge technology with a strong commitment to drive positive environmental and social impact.





# Distinguished for cross-border excellence Proud winner of five Global Finance Treasury & Cash Management awards

Bank ABC wins five top local and regional titles by Global Finance's World's Best Treasury & Cash Management Awards for 2025, underscoring our continued commitment to provide innovative, sustainable and digitally-empowered Wholesale Banking and Treasury solutions that meet client needs and drive growth across our diverse markets.

Proud winner:

Best Corporate  
Cross-Border  
Payments  
Solution in the  
Middle East

Best Corporate  
Cross-Border  
Payments  
Solution in Africa

Best Bank for  
Long-Term  
Liquidity  
Management in  
Africa

Best Cash  
Management  
Bank in  
Bahrain

Best Cash  
Management  
Bank in  
Tunisia





Award-winning Islamic finance,  
powering sustainable growth

## Bank ABC Islamic named 'Best Sukuk House' in Bahrain by Euromoney

Bank ABC continues to be a leading force in the Islamic finance landscape, providing innovative, Shari'a-compliant solutions catered to the unique needs of clients across our global network.





Cementing our leadership in digitally-driven retail banking

**ila Bank wins two leading titles from esteemed global publications**



## MENA Retail Bank of the Year by MEED



## Best Digital Bank for Consumers by Euromoney







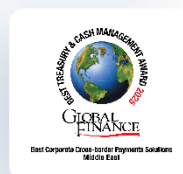
### Bank ABC



**Best Bank for Trade Finance in Bahrain** – Global Finance World's Best Trade Finance Awards



**World's Best Financial Innovation Lab Award for ABC Labs** – Global Finance Innovators Awards



**Best Corporate Cross-Border Payments Solution in Middle East** – Global Finance Best Treasury & Cash Management Providers Awards



**Best Bank for Long-Term Liquidity Management in Africa** – Global Finance Best Treasury & Cash Management Providers Awards



**Best Corporate Cross-Border Payments Solution in Africa** – Global Finance Best Treasury & Cash Management Providers Awards



**Best Cash Management Bank in Tunisia** – Global Finance



**Best Cash Management Bank in Bahrain** – Global Finance Best Treasury & Cash Management Providers Awards



**Best Wholesale Bank of the Year** – The International Banker



**Global Corporate Sukuk Deal of the Year for US\$500 million AerCap Sukuk** – Global Banking & Markets Awards Middle East



**Best Bank for Sustainable Finance** – Euromoney Awards for Excellence



**Best Digital Bank in Bahrain** – Euromoney Awards for Excellence



**MENA Best Cash Management Bank of the Year** – MEED MENA Banking Excellence Awards



### Bank ABC Islamic



**IFN Oman Deal of the Year for Oman Telecommunications Company's US\$500 million Sukuk.**

**IFN Bahrain Deal of the Year for Bahrain Steel's US\$450 million ESG financing facility**

**IFN Sukuk Deal of the Year for AerCap Holdings' US\$500 million Sukuk**



**IFN Ijarah Deal of the Year for Oman Telecommunications Company's US\$500 million Sukuk.**

**Best Islamic Corporate Bank in Bahrain** – Islamic Finance News (IFN) awards

**Best Digital Offering by an Islamic Bank in Bahrain** - Islamic Finance News (IFN) awards

**IFN Most Innovative Deal of the Year for AerCap Holdings' US\$500 million Sukuk**

**Best Sukuk House in Bahrain** – Euromoney Islamic Finance Awards



### ila Bank



**MENA Retail Bank of the Year** – MEED MENA Banking Excellence Awards



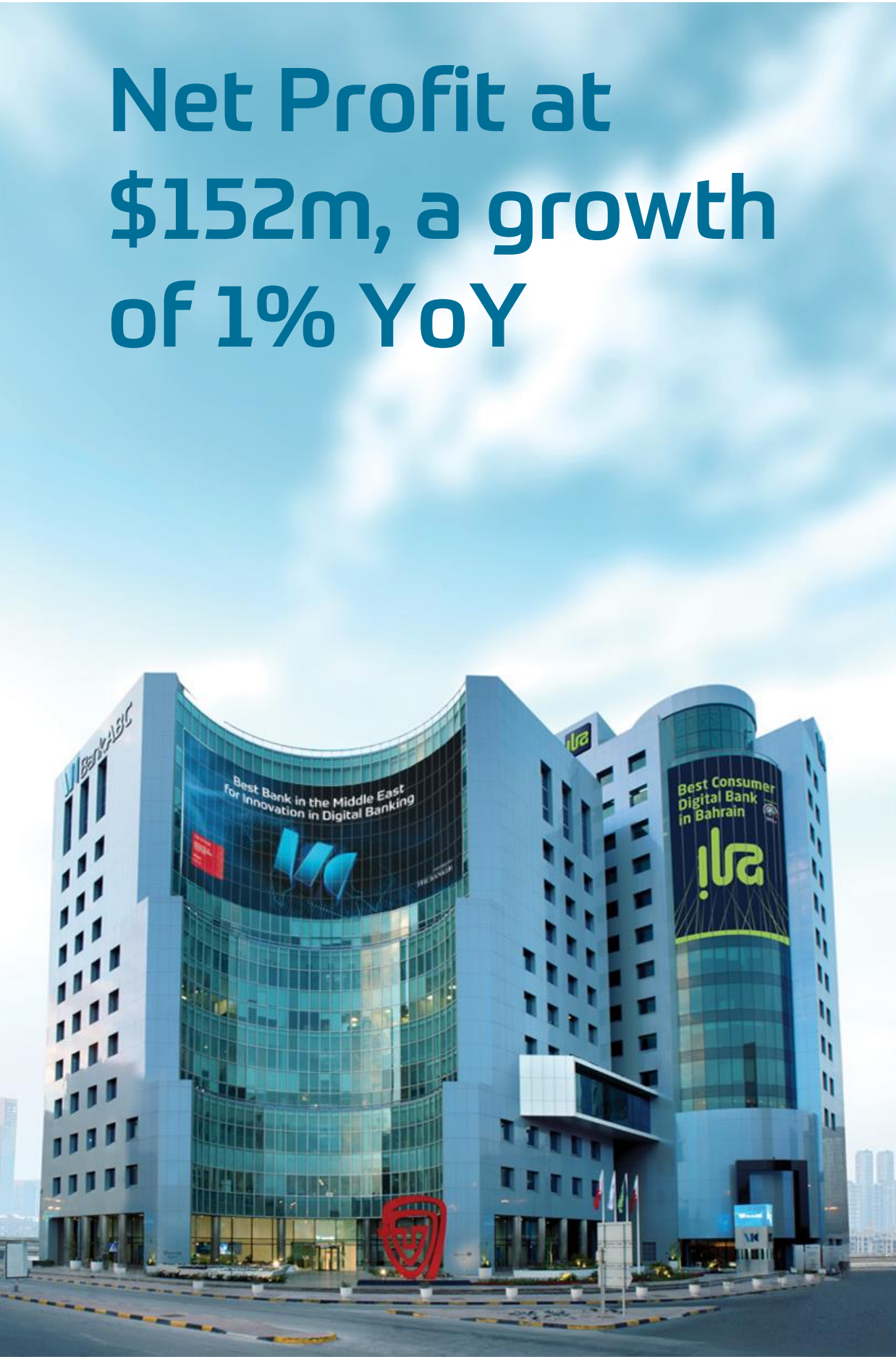
**Bahrain Best Consumer Digital Bank** – Euromoney Awards for Excellence



# H1-2025 Detailed Financial Performance



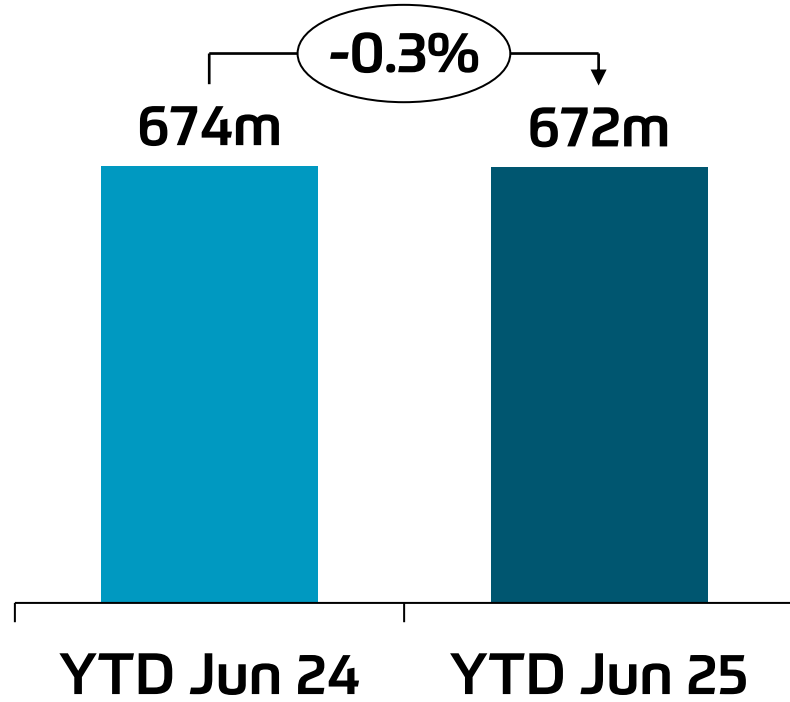




Net Profit at \$152m, a growth of 1% YoY

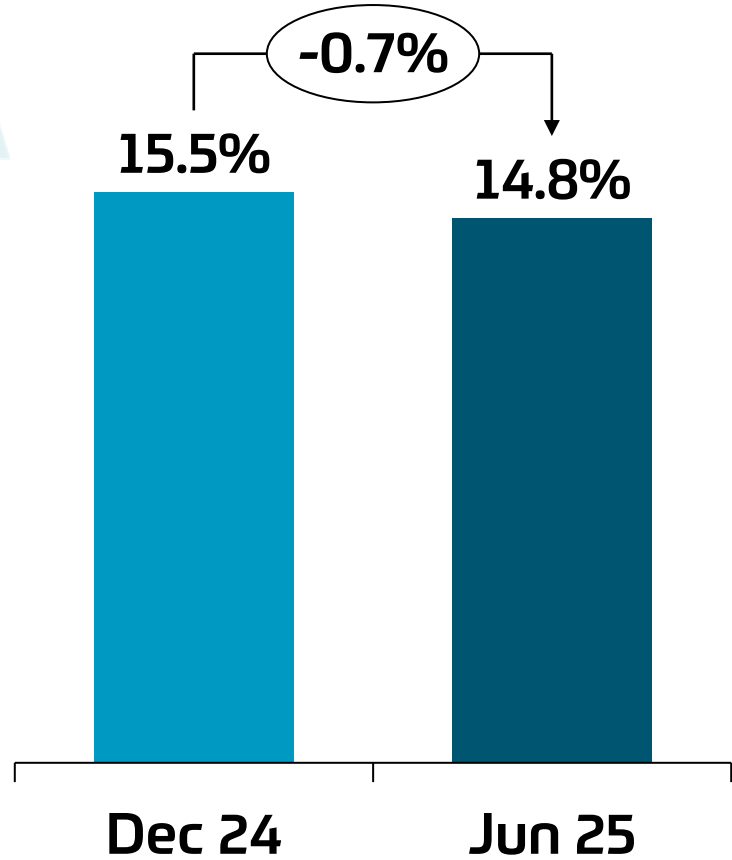
### Total Operating Income

- / Continued momentum with headline revenues at US\$672m and underlying revenues at US\$713m (+6%) reflecting strong core business growth and stable funding base
- / Underlying\* revenues tracking higher on a YoY basis across almost all of our units



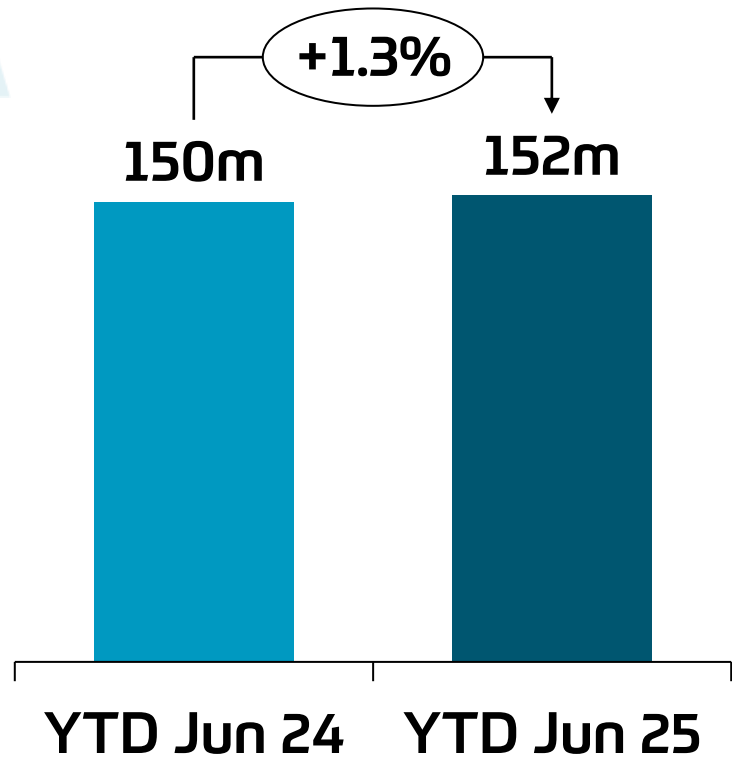
### T1 Capital Ratio

- / Remains strong and well above the regulatory minimum of 10.5%
- / CET 1 Ratio (13.0%) comprises the majority of Tier 1 Ratio



### Net Profit

- / Underlying\* net operating profit (before provisions and taxation) grew by +4% YoY
- / Net Profit of US\$152m, +1% YoY



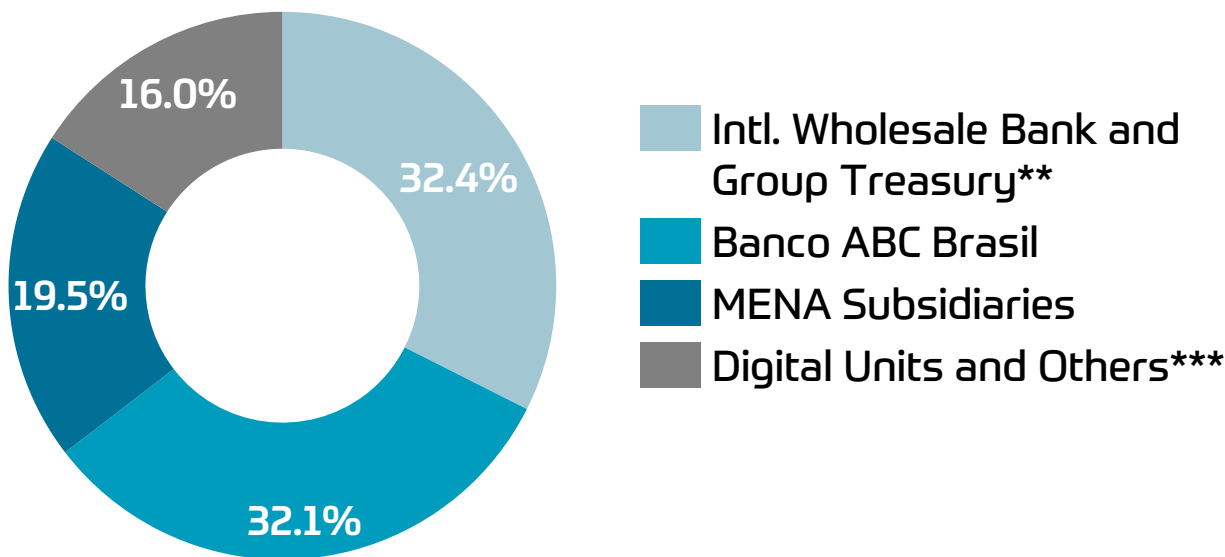
\*Adjusted for FX on a constant currency basis i.e., BRL -11%, EGP -18% H1 2025 vs. H12 2024



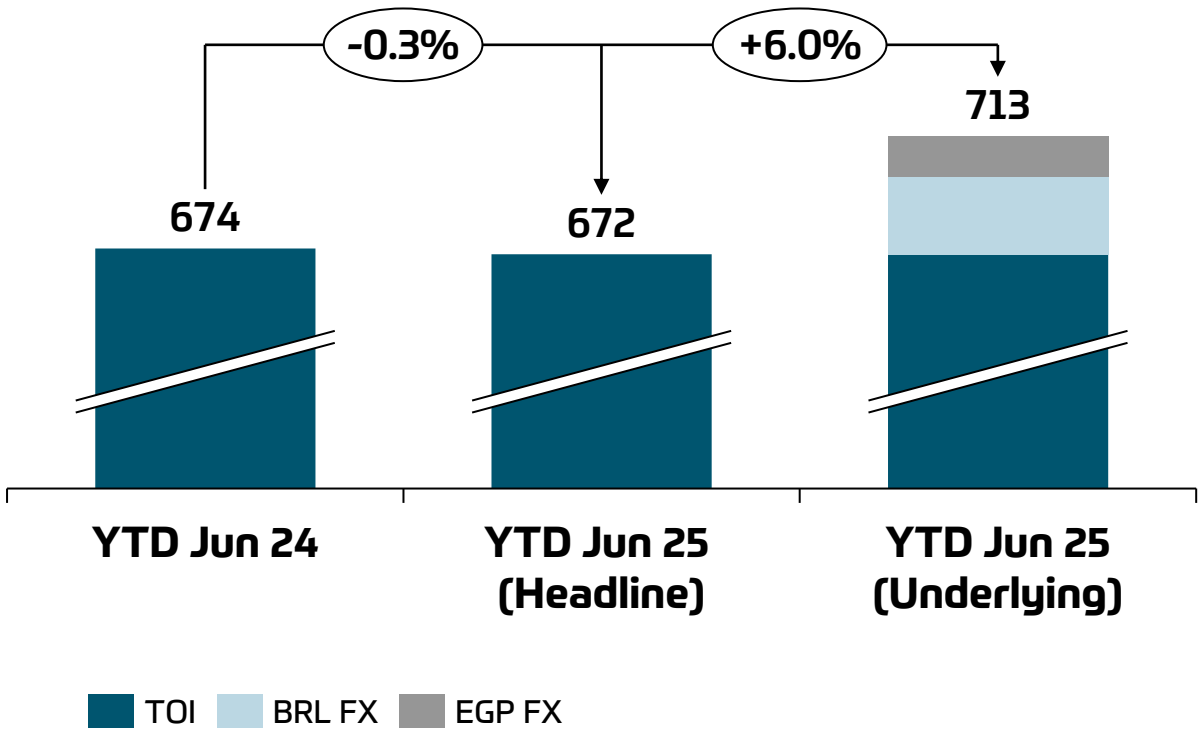
Robust underlying performance, driven by strong core business growth

- / Headline TOI reached US\$672m (-0.3% YoY), Underlying TOI reached US\$713m\*, +6% higher on a YoY basis
- / TOI was well diversified across our markets and business lines with International Wholesale and Group Treasury contributing the highest share at 32.4%, followed by Brasil at 32.1%, MENA subsidiaries at 19.5% and Digital units and others at 16.0%

YTD June 2025 TOI by business



YTD June 2025 TOI Headline vs Underlying FX adjusted, US\$m



\*Adjusted for FX on a constant currency basis i.e., BRL -11%, EGP -18% H1 2025 vs. H12 2024  
\*\*International wholesale bank 24.1% and Group Treasury 8.3%  
\*\*\* Includes activities of Digital units (Arab Financial Services, ila) and Equity income.





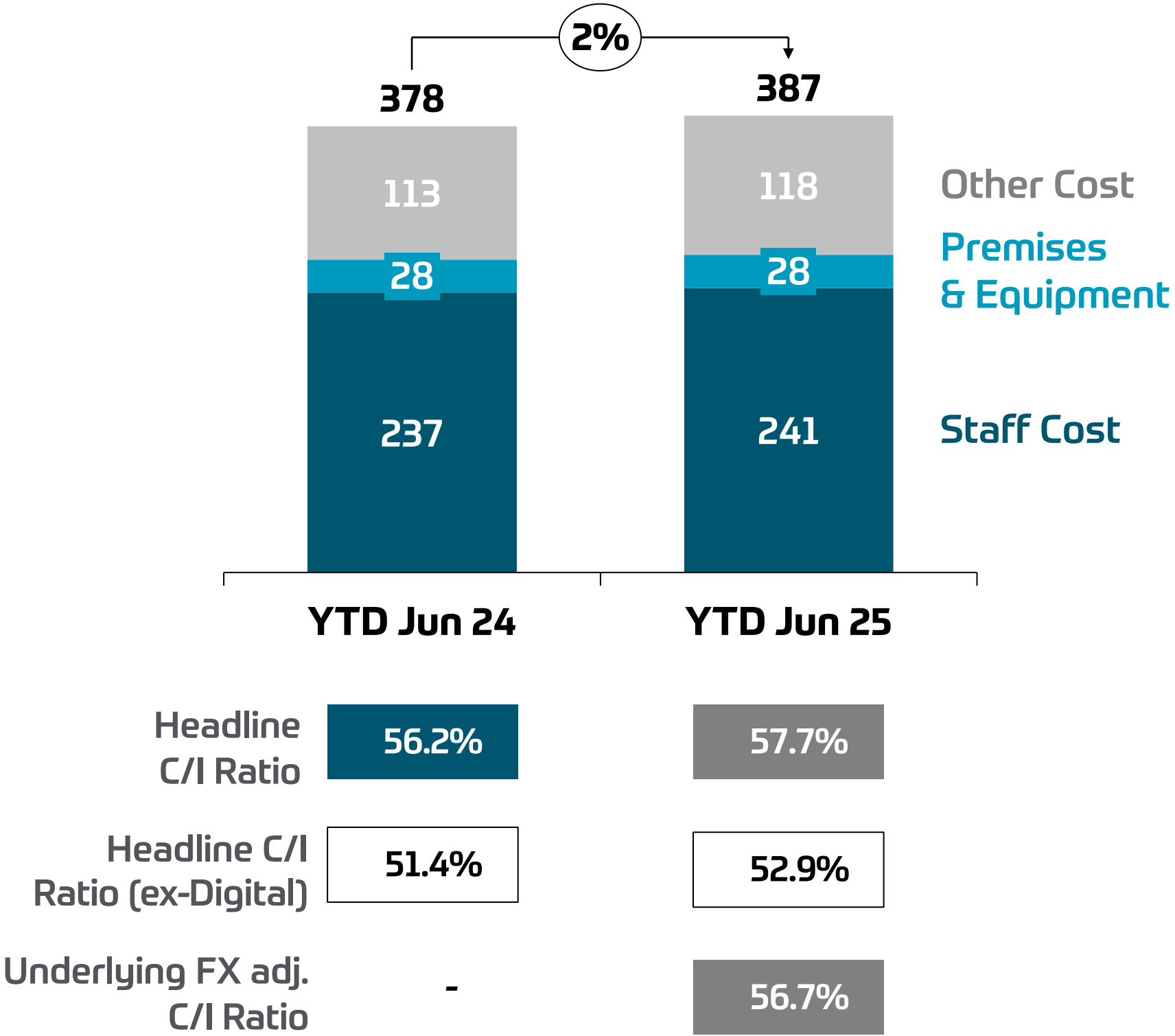
Innovating ahead  
while maintaining  
robust cost  
disciplines

/ The Group continues to enforce appropriate cost discipline without compromising on investments into the Group’s digital transformation and strategic initiatives to build its “Bank of the Future”

/ Cost to income ratio at 57.7% on a headline basis:

- 1) 52.9% when adjusted for ongoing investment in digital initiatives
- 2) Underlying\* C/I at 56.7%

Operating Expenses and  
Cost to Income Ratio



\*Adjusted for FX on a constant currency basis i.e., BRL -11%, EGP -18% H1 2025 vs. H12 2024



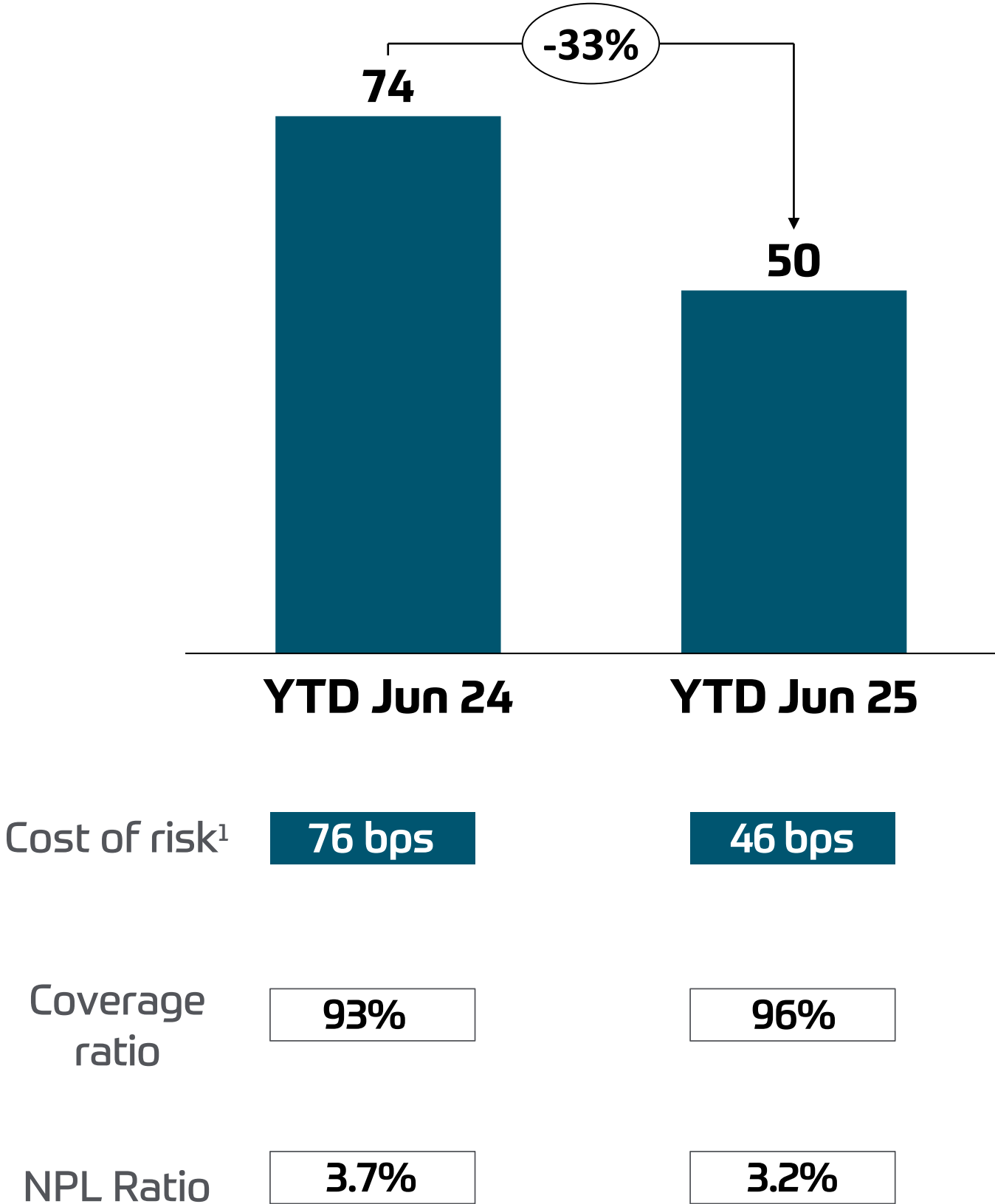


Business growth  
being prudently  
managed, with  
healthy level of  
risk appetite and  
risk frameworks

- / ECL charge -33% YoY to US\$50m reflecting improvement in H1 cost of risk
- / Headline Cost of risk at 46bps, improved 39% compared to YTD Jun 2024 levels
- / NPL Ratio and Coverage ratio remain at healthy levels

1. Credit Loss expense / Gross Loans

ECL charge and cost of risk, US\$m, bps





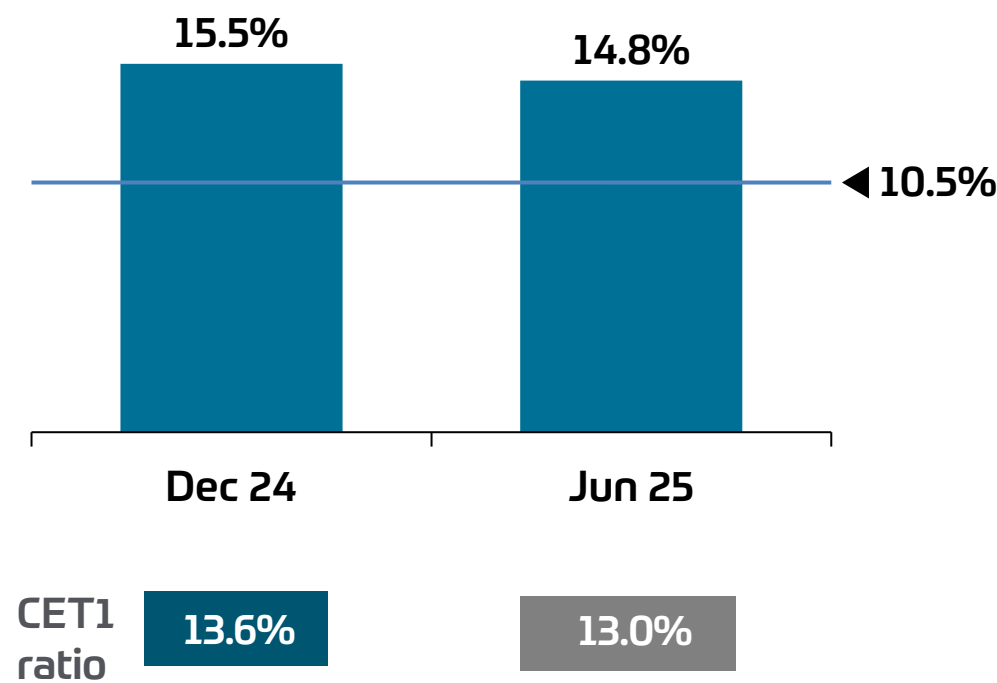
Balance sheet strength was maintained, with robust capital ratio levels



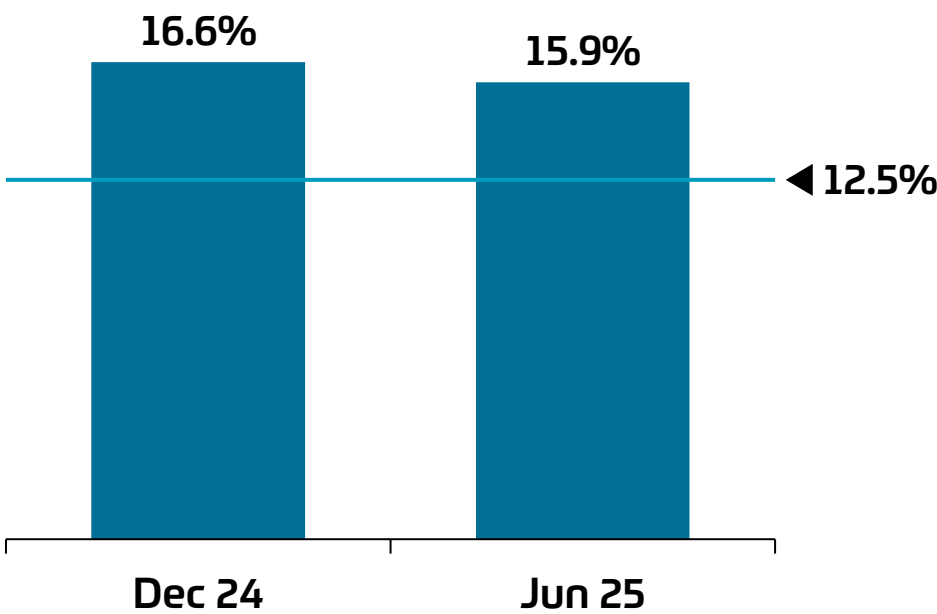
Overview

- / Strong T1 Ratio at 14.8%, after payment of dividend
- / CET 1 Ratio 13.0% comprises the majority of Tier 1 Ratio

CET1 and Tier 1 Ratios, %

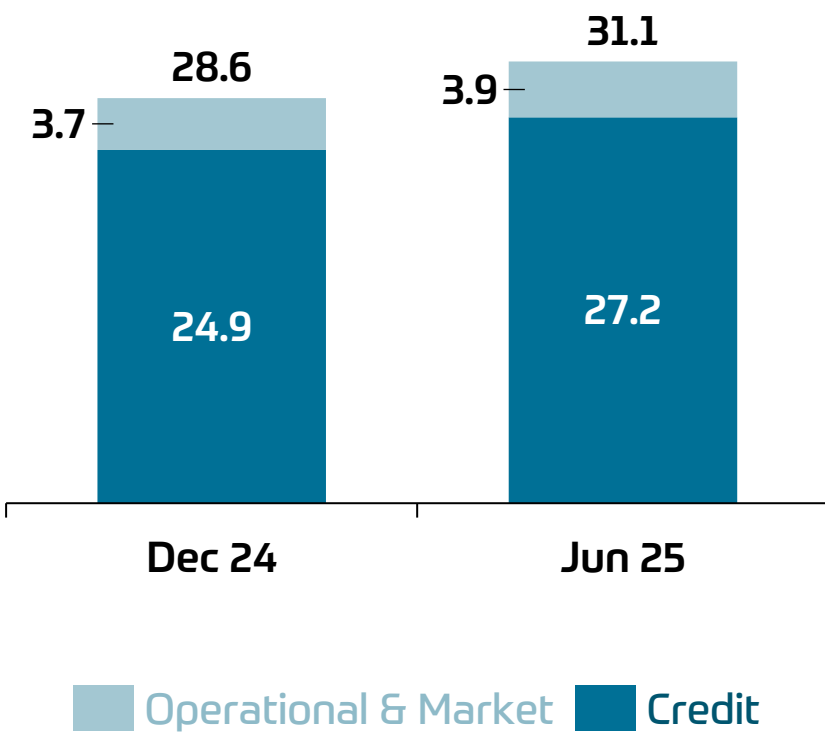


Total CAR, %



- / RWA stood at US\$31.1bn as of Jun 2025, increasing by 9% over YE 2024

RWA by Type of Risk, US\$bn





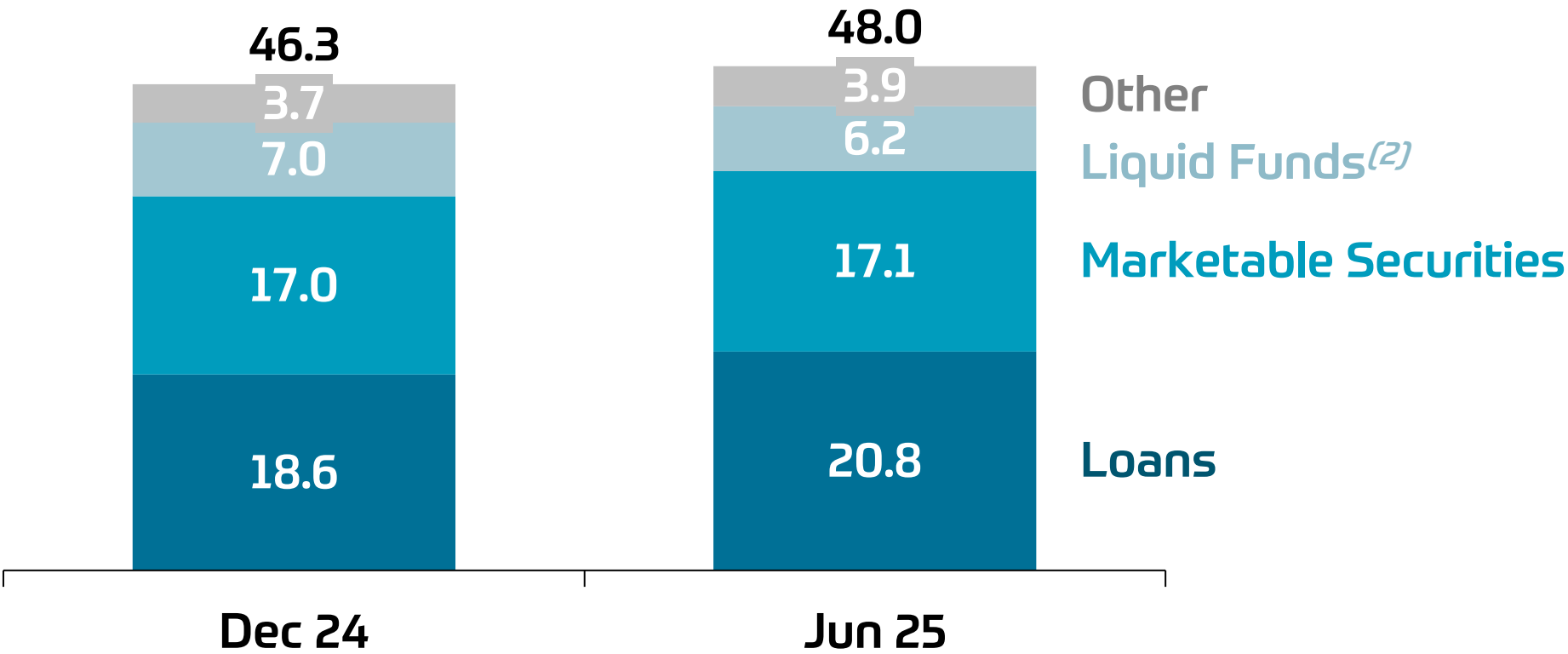
Record levels of Total Asset levels at US\$48.0bn reflecting financial resilience amid evolving macroeconomic environment conditions



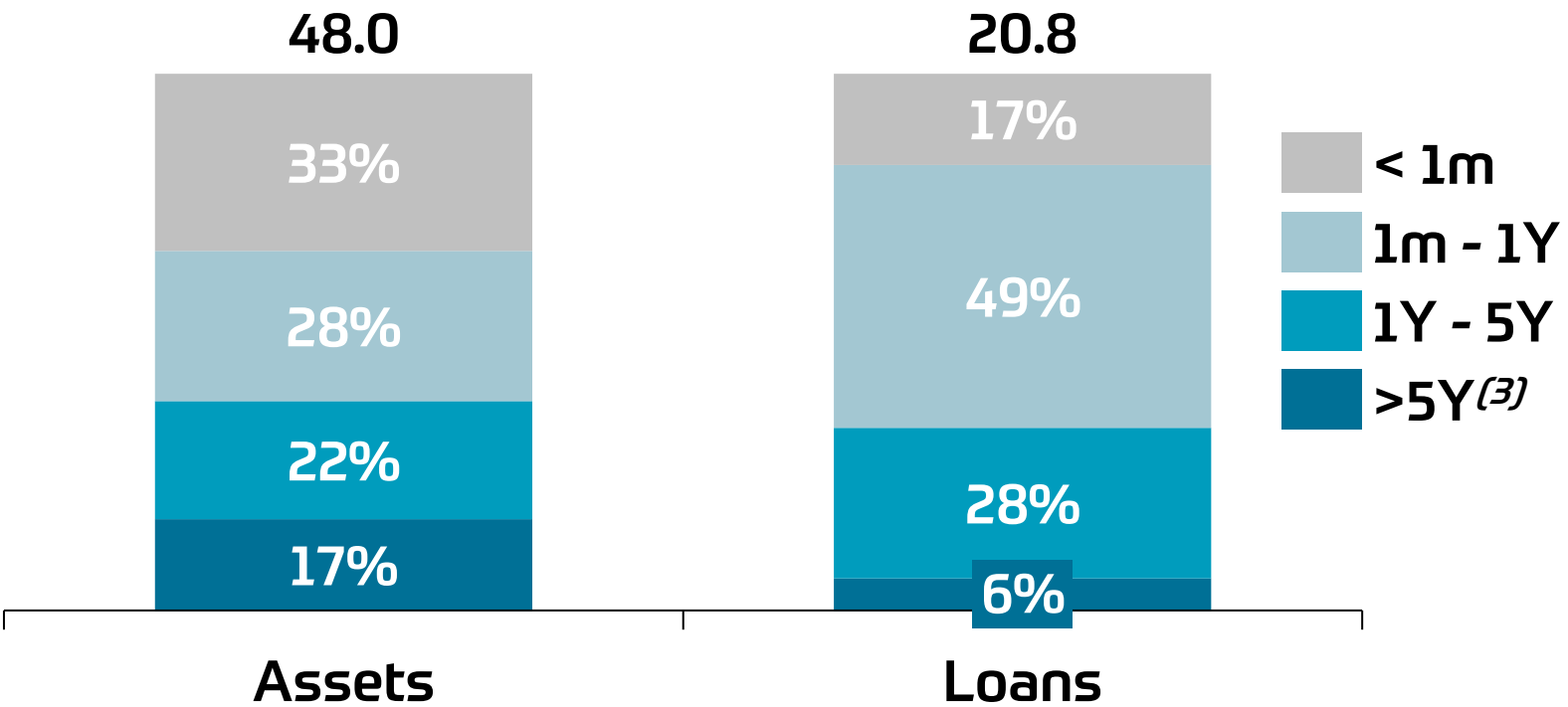
- / Record levels of Total Assets reached at US\$48.0bn at the end of Jun 2025, compared to US\$46.3bn at the 2024 year-end, +4%, driven by robust loan growth, FX movement and portfolio management activity
- / Book weighted to short-term with 61% of Total Assets maturing within 1-year
- / Headline Loans increased 12% compared with 2024-year end, reflecting strong underlying growth in core business. Overall loans comprised 43% of Total Assets.
- / Net loans to customer deposits ratio at 86%
- / Strong liquid funds position with LCR of 177%<sup>1</sup> and NSFR of 121%

1) LCR calculated net of trapped liquidity. 2) Liquid funds includes placements with banks & other financial institutions and securities bought under repurchase agreements. 3) Undated included in >5 years.

Jun 2025 Assets by Instrument, US\$bn



Jun 2025 Assets by Maturity, US\$bn





**Strong YTD June  
results reflect  
continued  
momentum and  
delivery of  
Bank ABC  
Group's Growth  
Strategy**

**Robust Headline Revenue of US\$672m and Underlying\* Revenues of \$713 +6% YoY**, reflecting robust core business growth and origination across the franchise

**Operating expenses were at US\$387m**, with underlying C/I ratio stable reflecting the Group's continued cost discipline without compromising on investments into its strategic transformation agenda

**Net profit at US\$152m +1% YoY**, Underlying\* net profit, adjusting for FX impact was a robust growth of 9% reflecting continued growth in business across almost all core markets with cost discipline and well-controlled cost of risk

**ROE annualized at 7.3%**, reflecting robust return on capital inline with last year

**Record level of Total Assets at \$48bn with Strong capital and liquidity position**, positioning the Bank well for future growth and sustained resilience



# Appendix: Normalized Financials

## Profit or Loss

US\$ millions	2019	2020	2021	2022	2023	2024	YTD Jun 24	YTD Jun 25	▲ Headline YoY %	▲ Underlying YoY %
Net Interest Income	564	516	592	786	935	902	466	470	1%	8%
Non-Interest Income*	311	233	277	315	344	437	208	202	-3%	2%
<b>Total Operating Income (TOI)*</b>	<b>875</b>	<b>749</b>	<b>869</b>	<b>1,101</b>	<b>1,279</b>	<b>1,339</b>	<b>674</b>	<b>672</b>	<b>0%</b>	<b>6%</b>
Total Operating Expenses	-524	-486	-569	-690	-764	-773	-378	-387	2%	7%
<b>Net Operating Profit</b>	<b>351</b>	<b>263</b>	<b>300</b>	<b>411</b>	<b>515</b>	<b>566</b>	<b>296</b>	<b>285</b>	<b>-4%</b>	<b>4%</b>
Provisions	-82	-329	-106	-119	-145	-143	-74	-50	-32%	-26%
<b>Profit before Taxes &amp; M.I.</b>	<b>269</b>	<b>-66</b>	<b>194</b>	<b>292</b>	<b>370</b>	<b>423</b>	<b>222</b>	<b>235</b>	<b>6%</b>	<b>14%</b>
Taxes*	-33	-9	-66	-83	-74	-72	-37	-51	38%	49%
M.I.	-42	-14	-28	-55	-61	-66	-35	-32	-9%	3%
<b>Net Profit</b>	<b>194</b>	<b>-89</b>	<b>100</b>	<b>154</b>	<b>235</b>	<b>285</b>	<b>150</b>	<b>152</b>	<b>1%</b>	<b>9%</b>

## Balance Sheet

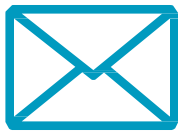
US\$ millions	2019	2020	2021	2022	2023	2024	Jun 24	Jun 25	▲ YE 24 vs. Jun 25 %
Liquid Funds**	5,323	5,378	6,355	6,498	8,888	6,995	5,964	6,181	-12%
Marketable Securities	6,343	6,867	9,292	8,670	12,438	16,955	15,232	17,149	1%
Loans & Advances	16,452	15,656	16,716	18,190	19,096	18,649	18,742	20,824	12%
Other	1,950	2,506	2,538	3,281	3,470	3,666	4,324	3,815	4%
<b>Total Assets</b>	<b>30,068</b>	<b>30,407</b>	<b>34,901</b>	<b>36,639</b>	<b>43,892</b>	<b>46,265</b>	<b>44,262</b>	<b>47,969</b>	<b>4%</b>
Customer Deposits	17,065	17,667	21,459	21,831	23,847	22,675	22,417	24,626	9%
Bank Deposits	4,905	4,747	6,399	6,642	11,068	14,714	12,160	13,849	-6%
Borrowing	2,080	1,795	1,211	1,297	1,303	1,381	1,374	1,517	10%
Other	1,529	2,054	1,597	2,348	2,870	2,852	3,667	3,109	9%
<b>Total Liabilities</b>	<b>25,579</b>	<b>26,263</b>	<b>30,666</b>	<b>32,118</b>	<b>39,088</b>	<b>41,622</b>	<b>39,618</b>	<b>43,101</b>	<b>4%</b>
Shareholders' Equity	4,031	3,767	3,872	3,705	3,910	3,817	3,783	3,973	4%
Non-Controlling Interest	458	377	363	426	504	436	471	505	16%
Additional / Perpetual Tier-1 Capital	-	-	-	390	390	390	390	390	0%
<b>Total Equity</b>	<b>4,489</b>	<b>4,144</b>	<b>4,235</b>	<b>4,521</b>	<b>4,804</b>	<b>4,643</b>	<b>4,644</b>	<b>4,868</b>	<b>5%</b>
<b>Total Liabilities &amp; Equity</b>	<b>30,068</b>	<b>30,407</b>	<b>34,901</b>	<b>36,639</b>	<b>43,892</b>	<b>46,265</b>	<b>44,262</b>	<b>47,969</b>	<b>4%</b>

## Key Metrics

Normalized Cost to Income, %	60%	65%	65%	63%	60%	58%	56%	58%	2%***
Tier 1 Ratio, %	16.9%	16.6%	15.9%	15.7%	15.0%	15.5%	14.5%	14.8%	-0.7%
CET 1, %	16.6%	16.2%	15.5%	14.0%	13.5%	13.6%	12.8%	13.0%	-0.6%
RoAE,%	4.9%	-	2.6%	3.7%	5.8%	7.0%	7.3%	7.3%	0%***

\* TOI and taxes includes normalization of BRL currency overhedge. Headline TOI 2019 \$865m, 2020 \$646m, 2021 \$854m, 2022 \$1,101m. Note that underlying adjustment for BAB Cayman branch hedging is no longer material due to tax changes in Brazil and hence not considered for FY 23 onwards and YOY comparison above \*\* Liquid funds includes placements with banks & other financial institutions and securities bought under repurchase agreements. \*\*\*Change Year on Year





For more information, contact us on  
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